

# International human resource management pune university notes Printable PDF

**international human resource management pune university notes** serve as an essential resource for students and professionals aiming to understand the complex dynamics of managing human resources across borders. Pune University, known for its quality education and comprehensive curriculum, offers valuable notes on this subject that delve into the nuances of managing diverse workforces in a globalized world. As companies expand their operations internationally, understanding the principles, strategies, and challenges of international human resource management (IHRM) becomes increasingly vital. This article provides an in-depth exploration of the key concepts, strategies, and practical insights from Pune University notes on IHRM, helping readers grasp the essentials of managing human resources in an international context.

## Understanding International Human Resource Management

International Human Resource Management (IHRM) refers to the strategic approach to managing human resources in organizations that operate across multiple countries. It involves adapting HR practices to diverse cultural, legal, economic, and social environments. Unlike domestic HRM, IHRM faces added complexities due to the geographical spread, multiple legal systems, cultural differences, and varying labor market conditions.

## Definition and Scope of IHRM

IHRM involves activities such as:

- Recruitment and selection of international employees
- Training and development tailored to diverse cultural contexts
- Compensation strategies that align with local standards
- Managing expatriates and their repatriation
- Ensuring compliance with international labor laws
- Facilitating cross-cultural communication and collaboration

The scope of IHRM extends beyond traditional HR functions, emphasizing the importance of cultural sensitivity and strategic global management.

## Key Concepts in International Human Resource Management

Understanding the core concepts helps in framing effective HR strategies for international operations. Pune University notes highlight several fundamental ideas:

## **Cultural Diversity and Cross-Cultural Management**

Managing a multicultural workforce requires sensitivity to different cultural norms, values, and communication styles. Cross-cultural management involves:

- Recognizing cultural differences
- Developing intercultural communication skills
- Building inclusive work environments
- Avoiding cultural misunderstandings that can hinder performance

## **Global Staffing Strategies**

Deciding how to staff international operations is crucial. Common strategies include:

- Ethnocentric Approach: Filling key positions with home-country nationals
- Polycentric Approach: Hiring locals for local operations
- Regiocentric Approach: Managing regions with regional managers
- Geocentric Approach: Hiring the best talent regardless of nationality

Each approach has its advantages and challenges, influencing organizational control and cultural integration.

## **Expatriate Management**

Expatriates are employees sent abroad to manage international subsidiaries. Effective expatriate management involves:

- Selection and training
- Compensation and benefits
- Repatriation planning
- Addressing cultural adjustment issues

The success of expatriates significantly impacts international business performance.

## **Strategies and Challenges in IHRM**

Pune University notes emphasize the importance of adopting appropriate strategies to overcome common challenges in IHRM.

## **Strategies for Effective IHRM**

Effective strategies include:

- Developing a global mindset among HR managers
- Implementing standardized yet adaptable HR policies
- Leveraging technology for communication and training
- Promoting diversity and inclusion
- Ensuring compliance with local laws while maintaining corporate standards

## **Challenges Faced by International HR Managers**

Some of the key challenges include:

- Cultural differences and language barriers
- Legal and regulatory complexities
- Managing expatriate failure
- Aligning global HR practices with local customs
- Ensuring employee motivation and retention across borders

Addressing these challenges requires a flexible, informed, and culturally sensitive approach.

## **Legal and Ethical Considerations in IHRM**

Legal compliance is paramount in international HR management. Pune University notes stress the importance of understanding various legal frameworks:

### **International Labor Laws and Regulations**

HR managers must navigate:

- Employment contracts and termination laws
- Safety and health standards
- Equal employment opportunity regulations
- Immigration and visa policies

Staying compliant ensures organizational legitimacy and reduces legal risks.

## **Ethical Issues in IHRM**

Ethical considerations include:

- Fair treatment of employees
- Respect for cultural norms and practices
- Avoiding exploitation and discrimination
- Promoting corporate social responsibility

Maintaining high ethical standards fosters trust and enhances organizational reputation globally.

## **Role of Technology in International HRM**

Technology plays a crucial role in managing international human resources efficiently. Pune University notes highlight several technological tools:

### **HR Information Systems (HRIS)**

These systems facilitate:

- Data management across multiple locations
- Recruitment and onboarding processes
- Performance management
- Employee self-service portals

### **Communication Technologies**

Tools such as video conferencing, instant messaging, and collaborative platforms enable seamless communication among global teams.

### **Training and Development Platforms**

E-learning modules and virtual training sessions support continuous learning and skill development across borders.

## **Future Trends in International Human Resource Management**

Pune University notes also shed light on emerging trends shaping the future of IHRM:

## Digital Transformation and Automation

Automation of HR processes and AI-driven analytics are enhancing decision-making and operational efficiency.

## Focus on Diversity and Inclusion

Organizations are increasingly prioritizing inclusive practices to harness the benefits of diverse talent pools.

## Sustainable and Ethical Practices

Companies are adopting environmentally sustainable and socially responsible HR policies.

## Global Talent Mobility

Facilitating flexible work arrangements and remote working options will become more prevalent.

## Conclusion

International Human Resource Management Pune University notes provide a comprehensive framework for understanding the intricacies of managing human resources in a global environment. From understanding cultural differences to navigating legal complexities and leveraging technology, effective IHRM is crucial for organizations aiming to succeed internationally. As globalization continues to accelerate, the importance of strategic, ethical, and adaptable HR practices cannot be overstated. Students and professionals equipped with these insights from Pune University notes will be better prepared to address the challenges and seize the opportunities inherent in international HR management, contributing to organizational growth and global success.

### International Human Resource Management Pune University Notes: A Comprehensive Guide

In today's interconnected world, International Human Resource Management Pune University Notes serve as an invaluable resource for students, scholars, and professionals aiming to grasp the complexities of managing human resources across borders. As organizations expand globally, the need to understand diverse cultural, legal, and economic environments becomes crucial. These notes, often tailored for Pune University students, encapsulate core concepts, frameworks, and practical insights necessary for effective international HR management.

### Introduction to International Human Resource Management

International Human Resource Management (IHRM) is a specialized branch of HRM that focuses on managing people in multinational corporations (MNCs) and organizations operating across different countries. Unlike domestic HR, IHRM deals with additional layers of complexity such as cross-cultural differences, expatriate management, international labor laws, and global talent acquisition.

Why is IHRM important?

- Facilitates effective management across borders
- Enhances organizational competitiveness in global markets
- Ensures compliance with diverse legal frameworks
- Promotes cultural sensitivity and inclusivity

Core Concepts Covered in Pune University Notes on IHRM

- The Scope of IHRM
  - Recruitment and selection of international employees
  - Cross-cultural training and development
  - Expatriate management and repatriation
  - Compensation and benefits across countries
  - International labor law compliance
  - Managing global teams and virtual work environments
- Difference Between Domestic HRM and IHRM

| Aspect | Domestic HRM | IHRM |

|-----|-----|-----|

| Focus | Managing employees within a single country | Managing employees across multiple countries |

| Challenges | Cultural differences, legal compliance | Cross-cultural management, expatriates, political risks |

| Policies | National-specific | Global policies with local adaptations |

## Theoretical Frameworks in IHRM

### - The Hofstede Cultural Dimensions

Hofstede's model provides insights into cultural differences that influence HR practices. The six dimensions include:

- Power Distance
- Individualism vs. Collectivism
- Uncertainty Avoidance
- Masculinity vs. Femininity
- Long-term vs. Short-term Orientation
- Indulgence vs. Restraint

### - The Bartlett and Ghoshal Model of Multinational Strategies

This model describes four approaches to international operations:

- Global Integration Strategy
- Local Responsiveness Strategy
- International Strategy
- Transnational Strategy

## Key Areas Covered in Pune University Notes

### A. International Recruitment and Selection

Global talent acquisition requires understanding the nuances of hiring across borders. Strategies include:

- Utilizing global job portals and recruitment agencies
- Conducting cross-cultural interviews
- Considering expatriate and local talent pools
- Addressing legal work authorization issues

### B. Expatriate Management

Managing expatriates involves multiple phases:

- Selection and training
- Pre-departure orientation
- On-site support and cultural adaptation
- Repatriation planning

Common challenges include cultural shock, family adjustment, and performance management. Effective expatriate management enhances international assignments' success and organizational knowledge transfer.

### C. Cross-Cultural Training and Development

Training programs aim to bridge cultural gaps, improve communication, and foster teamwork. Techniques include:

- Cultural awareness workshops
- Language training
- Cross-cultural simulation exercises
- Mentoring and coaching

### D. Compensation and Benefits

Designing equitable compensation packages requires considering:

- Cost of living differences
- Tax implications
- Currency fluctuations
- Benefits such as housing, schooling, and healthcare

Global Compensation Strategies include:

- Localization (adapting packages to local standards)
- Standardization (uniform packages for all employees)
- Balance-sheet approach (comparable living standards)

### Legal and Ethical Considerations

Understanding international labor laws and ethical standards is critical. Pune University notes emphasize:

- Compliance with host country employment laws
- Avoiding discriminatory practices
- Upholding labor rights and fair wages
- Managing intellectual property and confidentiality across borders

### Challenges in International HRM

Managing human resources across borders is fraught with challenges, including:

- Cultural and language barriers
- Political instability and legal uncertainties
- Managing expatriates' expectations
- Ensuring organizational consistency amid diverse practices
- Addressing ethical dilemmas and CSR expectations

### Strategies for Effective IHRM

To navigate these challenges, organizations adopt various strategies:

- Developing a globally integrated HR system with local adaptations
- Investing in cross-cultural training
- Building diverse and inclusive teams
- Leveraging technology for remote and virtual teams
- Establishing clear communication channels

### Role of Pune University Notes in Shaping Future HR Professionals

Pune University's curriculum on IHRM aims to equip students with:

- Theoretical knowledge of international HR frameworks
- Practical insights into managing multicultural teams
- Awareness of legal and ethical standards globally
- Skills to develop and implement international HR policies

These notes serve as foundational material for students aspiring to work in multinational firms, HR consultancy, or international organizations.

## Conclusion

International Human Resource Management Pune University Notes provide an extensive overview of the principles, challenges, and strategies involved in managing human resources across borders. As organizations increasingly operate in a globalized landscape, understanding these concepts becomes essential for HR professionals seeking to foster cross-cultural collaboration, ensure legal compliance, and enhance organizational performance worldwide. Whether you're a student preparing for a career in HR or a seasoned professional seeking a refresher, these notes serve as a comprehensive guide to mastering the art and science of international HR management.

Remember: Success in IHRM hinges on cultural sensitivity, strategic adaptability, and continuous learning—qualities that are reinforced through thorough study and practical application of Pune University's detailed notes.

**Question** What are the key topics covered in the Pune University notes on International Human Resource Management? The Pune University notes on International Human Resource Management cover topics such as global HR strategies, cross-cultural management, expatriate management, international staffing, global talent acquisition, and HR policies across different countries. **Answer** How can I effectively utilize Pune University notes to prepare for exams on International HRM? To effectively utilize the notes, review each chapter thoroughly, focus on case studies and real-world examples, create summary notes for key concepts, and practice previous exam questions to enhance understanding and retention. Are Pune University notes on International HRM suitable for students new to the subject? Yes, the notes are designed to provide a comprehensive overview suitable for both beginners and advanced students, starting from basic concepts and progressing to complex international HRM practices. Where can I access authentic Pune University notes on International Human Resource Management? Official Pune University digital libraries, student portals, and authorized academic resource websites provide authentic and updated notes on International HRM. Additionally, students can refer to campus libraries and academic collaborations for study materials. What are the latest trends in International Human Resource Management discussed in Pune University notes? The latest trends include the use of technology and AI in HR processes, diversity and inclusion strategies, remote work management, cross-cultural training, and the impact of globalization on HR policies, as highlighted in the Pune University notes.

**Related keywords:** international human resource management, Pune University HR notes, global HR practices, HRM course materials, university HR management notes, international HR strategies, Pune University study resources, global workforce management, HR policies international, HRM lecture notes Pune

## periyar university msc human rights syllabus

### Periyar University MSc Human Rights Syllabus

Embarking on a postgraduate journey in Human Rights at Periyar University offers students an in-depth understanding of the principles, laws, and issues surrounding human rights in the contemporary world. The **Periyar University MSc Human Rights syllabus** is meticulously designed to equip students with both theoretical knowledge and practical skills necessary to analyze, advocate, and implement human rights initiatives. This comprehensive curriculum combines academic rigor with real-world applications, preparing graduates to contribute meaningfully to human rights activism, policy formulation, and research.

### Overview of the MSc Human Rights Program at Periyar University

Periyar University's MSc Human Rights program aims to develop specialists who are well-versed in the legal, social, and political aspects of human rights. The curriculum emphasizes critical thinking, research methodology, and practical engagement with human rights issues. The program spans two years, typically divided into four semesters, with a focus on both core and elective courses.

Key objectives of the program include:

- Providing a comprehensive understanding of human rights history, concepts, and frameworks.
- Analyzing national and international human rights laws and treaties.
- Developing research and advocacy skills.
- Encouraging ethical and empathetic approaches to human rights challenges.

### Detailed Breakdown of the Periyar University MSc Human Rights Syllabus

The syllabus is structured to balance foundational knowledge with specialized topics. Below is a detailed overview of the courses offered, semester-wise.

#### First Semester Courses

- **Human Rights: Concepts, Theories, and Foundations**
- **Legal Framework of Human Rights**
- **History of Human Rights Movements**
- **Research Methodology and Statistical Techniques**

## Second Semester Courses

- International Human Rights Law
- Human Rights and International Organizations
- Fundamental Rights and Duties in India
- Research Project I (Begin research work)

## Third Semester Courses

- Special Topics in Human Rights (e.g., Women's Rights, Child Rights, Rights of Indigenous People)
- Human Rights Violations and Remedies
- Case Studies in Human Rights
- Elective Course (e.g., Environmental Human Rights, Disability Rights)

## Fourth Semester Courses

- Dissertation / Research Project
- Human Rights Advocacy and Policy
- Legal Aid and Human Rights
- Seminar and Workshop on Human Rights Issues

## Core Subjects in the Syllabus

Understanding the core subjects helps students grasp the essential aspects of human rights and their legal, social, and political implications.

### Human Rights: Concepts, Theories, and Foundations

- Overview of human rights evolution.
- Philosophical underpinnings and ethical considerations.
- Key concepts such as dignity, equality, and justice.
- Theories related to human rights, including natural law, positivism, and socialism.

### Legal Framework of Human Rights

- International treaties and conventions (e.g., Universal Declaration of Human Rights, International Covenants).
- National laws protecting human rights.
- Enforcement mechanisms and challenges.
- Role of judiciary and legal institutions.

## History of Human Rights Movements

- Historical developments from ancient to modern times.
- Significant movements like abolition, civil rights, and anti-apartheid.
- Influential leaders and their contributions.

## Research Methodology and Statistical Techniques

- Qualitative and quantitative research methods.
- Data collection, analysis, and interpretation.
- Writing research proposals and reports.
- Ethical considerations in research.

## Special Topics and Electives in the Syllabus

The program offers specialized electives to deepen understanding of specific human rights issues.

### International Human Rights Law

- Structure and scope of international legal frameworks.
- Role of the United Nations and other organizations.
- Case law and landmark judgments.

### Human Rights and International Organizations

- Functions of UN bodies like OHCHR, UNHRC.
- Non-governmental organizations? roles.
- Monitoring and reporting mechanisms.

### Fundamental Rights and Duties in India

- Constitution of India and fundamental rights.
- Limitations and restrictions.
- Fundamental duties and citizen responsibilities.

## **Special Topics: Women's Rights, Child Rights, Rights of Indigenous People**

- Gender equality and empowerment.
- Child protection laws.
- Rights of marginalized communities.

## **Electives**

- Environmental Human Rights: Climate change, pollution, and sustainable development.
- Disability Rights: Accessibility, inclusion, and legal protections.

## **Research and Practical Components**

The syllabus emphasizes research and practical exposure to prepare students for real-world human rights work.

### **Research Project / Dissertation**

- Students select a relevant human rights topic.
- Conduct field research, data collection, and analysis.
- Write and defend a comprehensive thesis.

### **Seminars and Workshops**

- Interactive sessions with experts.
- Case study analyses.
- Skill development in advocacy, negotiation, and legal aid.

### **Legal Aid and Human Rights**

- Practical training in legal aid clinics.
- Understanding the role of legal professionals in human rights enforcement.

## Career Opportunities Post Completion

Completing the MSc Human Rights at Periyar University opens numerous career paths, including:

- Human Rights Activist and Advocate
- Legal Advisor or Legal Researcher
- Policy Analyst and Consultant
- Researcher in NGOs, Government Agencies, or International Bodies
- Academician and Lecturer
- Journalist or Media Specialist covering human rights issues

## Conclusion

The **Periyar University MSc Human Rights syllabus** provides a comprehensive and balanced curriculum that combines theoretical frameworks with practical applications. Designed to foster critical thinking, research proficiency, and advocacy skills, the program prepares graduates to actively participate in human rights protection and promotion. Whether aspiring to work with NGOs, government agencies, or pursue academic research, students benefit from a curriculum that emphasizes both depth and breadth in human rights studies. Staying updated with the syllabus ensures students are well-equipped to meet the challenges and opportunities in the dynamic field of human rights advocacy and law.

### Periyar University MSc Human Rights Syllabus: A Comprehensive Review

Periyar University, situated in Salem, Tamil Nadu, India, is renowned for its diverse postgraduate programs that aim to foster social awareness, critical thinking, and academic excellence. Among these programs, the MSc in Human Rights stands out as a pivotal course designed to equip students with a nuanced understanding of human rights issues, legal frameworks, social justice, and ethical considerations. The syllabus of this program reflects a balanced blend of theoretical foundations, practical applications, and contemporary challenges, making it an essential academic pursuit for those committed to advocating for human dignity and justice.

In this article, we explore the detailed structure of the MSc Human Rights syllabus at Periyar University, analyzing each component to provide prospective students, educators, and social activists with an in-depth understanding of what the program entails. We examine core courses, elective options, skill development modules, and the pedagogical approach underpinning this curriculum.

## Overview of the MSc Human Rights Program at Periyar University

Periyar University's MSc Human Rights program is designed to develop an interdisciplinary perspective on human rights issues. The curriculum aims to produce graduates who are not only knowledgeable about international and national human rights instruments but are also capable of critically analyzing socio-political contexts and advocating for policy reforms.

The program typically spans two years, structured into four semesters, each comprising a combination of core courses, electives, seminars, and research projects. The program emphasizes experiential learning, encouraging students to engage in fieldwork, case studies, and participatory research.

## Core Courses in the MSc Human Rights Syllabus

Core courses lay the foundation of the MSc program, ensuring students acquire essential knowledge of human rights principles, legal frameworks, and historical contexts. The major subjects include:

### 1. Introduction to Human Rights

- Objective: To familiarize students with the origin, evolution, and fundamental concepts of human rights.
- Topics Covered:
  - Historical development of human rights
  - Definitions and classifications
  - Key philosophical foundations
  - Universal Declaration of Human Rights (UDHR)
  - International human rights instruments

### 2. International Human Rights Law

- Objective: To understand the legal mechanisms and treaties governing human rights at the global level.
- Topics Covered:
  - Major treaties and conventions (ICCPR, ICESCR, CEDAW, CAT, CRC)
  - Role of UN and other international organizations
  - Enforcement mechanisms and challenges
  - Case law analysis

### 3. National Human Rights Instruments and Laws

- Objective: To examine the legislative framework for human rights protection within India.
- Topics Covered:
  - Indian Constitution and fundamental rights
  - Human Rights Act, 1993
  - State Human Rights Commissions
  - Special laws concerning marginalized groups

#### 4. Rights of Specific Groups

- Objective: To analyze the rights and issues related to vulnerable populations.
- Topics Covered:
  - Women's rights
    - Gender discrimination and violence
    - Legal protections and policies
  - Children's rights
  - Indigenous peoples and minorities
  - Refugees and internally displaced persons

#### 5. Human Rights Violations and Remedies

- Objective: To investigate causes of violations and measures for redress.
- Topics Covered:
  - Types of violations (civil, political, economic, social)
  - Role of judiciary and tribunals
  - International courts and mechanisms
  - NGOs and civil society contributions

### Elective Courses and Specialized Topics

Electives allow students to explore niche areas within the field of human rights, fostering specialization and in-depth understanding.

#### 1. Human Rights and Environment

- Environmental degradation and rights
- Climate change and ecological justice
- Sustainable development goals (SDGs)

## **2. Human Rights and Media**

- Role of media in human rights advocacy
- Freedom of expression
- Media ethics and responsibilities

## **3. Human Rights and Development**

- Development theories and social justice
- Poverty, inequality, and rights-based approaches
- Education and health rights

## **4. Conflict, Peace, and Human Rights**

- Human rights in conflict zones
- Peacebuilding and reconciliation
- Post-conflict justice

## **Research Methodology and Project Work**

A vital component of the MSc syllabus involves developing research skills, critical analysis, and practical application. Students undertake research methodology courses that cover:

- Qualitative and quantitative research techniques
- Data collection and analysis
- Ethical considerations in research
- Writing research proposals and reports

In the final semester, students are expected to complete a dissertation or project on a selected human rights issue, integrating theoretical knowledge with fieldwork or case studies.

## **Skill Development Modules and Seminars**

To complement academic learning, the program emphasizes soft skills, advocacy, and contemporary issues through workshops, seminars, and guest lectures.

- Communication and advocacy skills
- Policy analysis and drafting
- Report writing
- Negotiation and conflict resolution
- Digital literacy and use of social media for activism

## **Pedagogical Approach and Learning Methods**

Periyar University's MSc Human Rights syllabus adopts a student-centric pedagogical approach, combining lectures, case discussions, group work, and experiential learning. The curriculum encourages critical thinking, ethical reasoning, and active participation.

Key teaching methods include:

- Classroom lectures and tutorials
- Case study analyses
- Seminars and symposium participation
- Internships with NGOs and government agencies
- Field visits to human rights organizations and sites of interest

This multi-dimensional approach aims to prepare students not only academically but also practically, enabling them to function effectively as human rights advocates.

The MSc Human Rights syllabus at Periyar University is meticulously crafted to provide a comprehensive education that bridges theory and practice. Its emphasis on international and national legal frameworks, targeted focus on vulnerable groups, and integration of research and advocacy skills make it a robust program for aspiring human rights professionals.

Graduates from this program are well-equipped to pursue careers in NGOs, international agencies, government bodies, legal institutions, research organizations, and social activism. The curriculum's interdisciplinary nature ensures that students gain a holistic understanding of human rights challenges and develop innovative solutions.

As global awareness of social justice issues continues to rise, the demand for well-trained human rights experts is expected to grow. Periyar University's MSc Human Rights syllabus, with its balanced mix of academic rigor and practical exposure, positions its graduates to be proactive

contributors to societal change.

Final Note: For prospective students, understanding the detailed syllabus helps in aligning their academic interests with their career aspirations. Staying updated with any curriculum revisions and supplementary certifications can further enhance their expertise and employability in this vital field.

**QuestionAnswer** What is the syllabus structure for the MSC Human Rights program at Periyar University? The MSC Human Rights syllabus at Periyar University is structured into core courses, electives, and a project work, covering topics like Introduction to Human Rights, International Human Rights Law, Human Rights Violations, and Research Methodology. Are there any recent updates to the MSC Human Rights syllabus at Periyar University? Yes, Periyar University periodically updates its syllabus to include recent developments in human rights laws, international treaties, and contemporary issues, with the latest updates reflecting in the current curriculum. Where can I find the detailed syllabus for the MSC Human Rights program at Periyar University? The detailed syllabus is available on the official Periyar University website under the 'Academic Programs' or 'Syllabus' section, or can be obtained from the university's academic office. Does the MSC Human Rights syllabus include practical or fieldwork components? Yes, the syllabus includes practical components such as case studies, field visits, and project work to provide students with real-world experience in human rights issues. How often is the MSC Human Rights syllabus at Periyar University updated to stay relevant? The syllabus is reviewed and updated approximately every 2-3 years to incorporate new legal developments, global human rights challenges, and pedagogical advancements. Are there any specific electives in the MSC Human Rights syllabus at Periyar University? Yes, electives may include topics like Women's Rights, Child Rights, Environmental Rights, and International Humanitarian Law, allowing students to specialize in areas of interest. What are the career prospects after completing the MSC Human Rights program based on the syllabus at Periyar University? Graduates can pursue careers in NGOs, international organizations, legal consultancy, policy analysis, human rights advocacy, and academia, with the syllabus preparing them with foundational and advanced knowledge in human rights.

**Related keywords:** Periyar University MSc Human Rights syllabus, Periyar University Human Rights course outline, MSc Human Rights program Periyar, Periyar University HR syllabus PDF, Human Rights specialization Periyar MSc, Periyar University curriculum Human Rights, MSc Human Rights subjects Periyar, Periyar University HR course structure, Human Rights studies Periyar MSc, Periyar University syllabus download

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